|    | NAME:  |
|----|--|
| 1. | Put your own mask on first   |
|    | Take care of yourself.   |
|    | Track your levels, Score and your Ideal Job Description  |
|    | Don't let your Wellness Role be Your Personal  |
|    |  |
| 2. | BE THE CHANGE YOU WANT TO SEE  |
|    | Model – Mentor – Support Wellness and the Org Chart  |
|    | Reaching out to a Colleague:   |
|    | Reach Out (Do It!) Take your HAT OFF Expect Intense  |
|    | Come from your Your outreach could   |
|    | Beware of Burnout Burnout  |
|    | Watch your own Fatigue   |
|    | Be a for Senior Leaders. Leadership team must maintain   |
|    | · · · · · · · · · · · · · · · · · · ·  |
| 3  | TELL YOUR BURNOUT STORY FIRST  |
| •  |  |
|    | You Go First The Good The Bad The  |
|    | Normalize the Stress/Burnout   |
|    | It is OK and Healthy to ask for when you need it   |
|    | Take Vulnerability Off the Table. Telling the Truth is NOT                                       |
|    |  |
| 4. | DO EVERYTHING WITH YOUR PEOPLE, NOT TO THEM  |
|    | Beware of your Programming   |
|    | Stop Giving Orders Ask Survey Your People  |
|    | Give them what they Want/Need Let Them Show You the  |
|    |  |
| 5. | TEACH BURNOUT'S TRUE IDENTITY – UP AND DOWN THE ORG CHART  |
|    |  |
|    | Burnout is Not A Problem It is a A never ending balancing act                                    |
|    | You must build a to maintain the Balance you seek  |
|    | One for the Canary and one for the   |
|    | The Coal Mine Strategy is the Aim As a leader – Call out Transform frustration into an effective |
|    | 20% participation is NOT A FAILURE it is a Viable Component                                      |
|    | component  |

| 6.  | RELEASE THE ABSENT                                 |                                 |                 |
|-----|--|---------------------------------|-----------------|
|     | You will never get 100%                            |                                 |                 |
|     | You will naturally focus on all the people who     | show up                         |                 |
|     | Notice – Breathe – Release                         |                                 |                 |
|     | Work with the people who                           |                                 |                 |
|     | Have a Take lots of                                |                                 |                 |
|     | Know that 10 - 15% participation is a great        |                                 | nponent         |
| 7.  | BUILD A COAL MINE STRATEGY GENERATOR ASAP          |                                 |                 |
|     | Build a Strategy Process.                          |                                 |                 |
|     | "Burnout Prevention Group" – BPW                   | <b>V</b> G                      |                 |
|     | Design and projects                                | to lower stress and prevent bur | nout            |
|     | and report on program effective                    |                                 |                 |
|     |  |                                 |                 |
|     |  |                                 |                 |
| 8   | YOU ARE THE KEEPER OF THE QUADRUPLE AIM QUESTION   |                                 |                 |
| Ο.  | What effect does this have on the and _            | of our provide                  | ers and staff?  |
|     | Put your Wellness Champion/CWO HAT ON              | or our provide                  | ero arra otarr. |
|     | Get ready for blow back: "Things were aro          | und here until vou              | "               |
|     | Remind your Senior Leaders of your WHY             |                                 |                 |
|     |  |                                 |                 |
|     |  |                                 | TRUST           |
| 9.  | ALWAYS BUILD TRUST                                 |                                 | F               |
| ٦.  | A culture of is a Key to Wellness                  |                                 |                 |
|     | Every relationship has a Trust Account.            |                                 |                 |
|     | Every interaction is a chance to make a            | OR NOT                          |                 |
|     | Never be too busy to on your people. Up            |                                 |                 |
|     | Never be too busy to on your people. of            | Jana Down the Org Chart         | E               |
|     |  |                                 |                 |
| 10  | DON'T ALLOW SENIOR LEADERS TO DELEGATE WELLNESS T  | eo Vou                          |                 |
| 10. |  |                                 |                 |
|     | Must have Senior Leaders visible and continuous    |                                 |                 |
|     | Manage your boss(es) – Stay on the same            |                                 |                 |
|     | Leaders can all your good work in                  | a neartbeat.                    |                 |
|     | Leaders get too                                    |                                 |                 |
|     |  |                                 |                 |
|     |  |                                 |                 |
| 11. | BRIDGE THE QUADRUPLE AIM INTO THE LEADERSHIP DEVEL |                                 |                 |
|     | Train all Leaders to be                            | _ Leaders.                      |                 |
|     | Model – Mentor – Support                           |                                 |                 |
|     | They must be aware of all your Know                |                                 |                 |
|     | They round on their direct to build                |                                 |                 |

|     | If you do great work, but don't communicate it effectively – it NEVER and Communication are both massively important to your success |  |  |  |  |
|-----|--|--|--|--|--|
|     | You Must Participation Pictures of People  |  |  |  |  |
|     | Testimonials Show WIIFM =  |  |  |  |  |
|     | AWARENESS CHECK:   |  |  |  |  |
|     | If you show your providers your BPWG Logo can they:  |  |  |  |  |
|     | Name your program?   |  |  |  |  |
|     | List two of its activities or? Tell you the next   |  |  |  |  |
| 13. | METRICS METRICS  |  |  |  |  |
|     | Level One: Program Utilization Track and Participation   |  |  |  |  |
|     | Level Two: Return on Metrics   |  |  |  |  |
|     | The Axis of Influence is =>  |  |  |  |  |
|     | CFO Metrics examples:  |  |  |  |  |
|     | ☐ Quality metrics improvement (Mammogram, immunizations, colonoscopy, etc.)  |  |  |  |  |
|     | ☐ Patient visit/procedure volumes, patient access, backlogs and wait times   |  |  |  |  |
|     | ☐ Gross income and profit  |  |  |  |  |
|     | □ Patient, staff and physician engagement scores   |  |  |  |  |
|     | ☐ Turnover – physicians and staff  |  |  |  |  |
|     | <ul> <li>Provider and staff recruitment and retention</li> </ul>   |  |  |  |  |
| 1 / | NEGOTIATE FOR PROTECTED TIME AND PAY FOR YOUR WELLNESS ACTIVITIES  |  |  |  |  |
| 14. | This is a meaningful investment with a measurable ROI  |  |  |  |  |
|     | An Equitable Exchange of   |  |  |  |  |
|     | "I teach people how to me"   |  |  |  |  |
|     | Don't let your wellness role be your personal  |  |  |  |  |
|     |  |  |  |  |  |
| 15. | NEVER MAKE ANYTHING MANDATORY  |  |  |  |  |
|     | Resist urges to make any successful program  |  |  |  |  |
|     | The single best way to kill ANY component of ANY wellness program  |  |  |  |  |
|     | is to make it  |  |  |  |  |
| 1.0 | Turns is No Cookin Curren  |  |  |  |  |
| ıh  | THERE IS NO COOKIE CUTTER  |  |  |  |  |
| 10. | T VOLLDAVA CAAN ANA WALINACC NYAGYAM - VALLDAVA CAAN ANA   |  |  |  |  |
| 10. | If you have seen one wellness program you have seen one  |  |  |  |  |
| 10. | Build your own coal mine strategy to match your unique   |  |  |  |  |

|     | - Innovative (Example: Synchronized)   |  |
|-----|--|--|
|     | Devote a portion of the organization's bandwidth to wellness R&D   |  |
|     | Doing new things to build a less stressful   |  |
|     | And a more culture   |  |
|     |  |  |
| 17. | . THE MINIMUM FIRST STEP — CIRCLE THE WAGONS   |  |
| _,. | Grab your closest team of work colleagues  |  |
|     | Your ward/wing/service/call rotation   |  |
|     | Support each other as a ""   |  |
|     | Even if the larger organization is toxic or clueless or  |  |
|     |  |  |
|     | BONUS:   |  |
|     | 1) AIM FOR ZERO SUM  |  |
|     | before you Start   |  |
|     |  |  |
|     | Make your program zero sum in Time / / to your providers   |  |
|     | 2) When HIPOCRISY Hits you In The Face   |  |
|     | Channel COLOMBO: I'm Curious. I'm Confused, Maybe you can help me out here   |  |
|     | MEMORIZE THE MISSION STATEMENT – You will be the Only One Who Knows It   |  |
|     |  |  |
|     | PLATE SPINNING THEORY OF LEADERSHIP DEVELOPMENT  |  |
|     |  |  |
|     | PLATE SPINNING THEORY OF LEADERSHIP DEVELOPMENT  One at a time   |  |
|     | One at a time  |  |
|     |  |  |
|     | One at a time  |  |
|     | One at a time  |  |
|     | One at a time  What did you learn?   |  |
|     | One at a time  |  |
|     | One at a time  What did you learn?   |  |
|     | One at a time  What did you learn?   |  |
|     | One at a time  What did you learn?  Which of these keys to success will you implement first?   |  |
|     | One at a time  What did you learn?   |  |
|     | One at a time  What did you learn?  Which of these keys to success will you implement first?   |  |
|     | One at a time  What did you learn?  Which of these keys to success will you implement first?   |  |
|     | One at a time  What did you learn?  Which of these keys to success will you implement first?  What is the first step in your implementation? |  |
|     | One at a time  What did you learn?  Which of these keys to success will you implement first?   |  |